Master of Commerce 3<sup>rd</sup> Semester (1129)

(Group-D: Accounting and Finance)
STRATEGIC COST MANAGEMENT
Paper-M.C.-309

Time Allowed: Three Hours] [Maximum Marks: 80

Note: Attempt five questions in all, selecting at least one question from each Unit.

## UNIT-I

- 1. What do you mean by Benchmarking? What are the benefits of Benchmarking? Also explain how benchmarking works.
- Define Life Cycle Costing Approach. Also explain how Life Cycle Costing is important in strategic decision making.
- What is Kaizen Costing? Explain the benefits of Kaizen Costing.
   Also elaborate on the similarities and dissimilarities between Kaizen
   Costing and Target Costing.

## Balanced Score C II-TINU Pany of your

4. Discuss the operational and strategic application of Activity Based Costing. Also write in brief the limitations of ABC.

- 5. Write notes on the following:
  - (i) Customer Profitability Analysis
  - (ii) Process Value Analysis
  - (iii) Application of Linkage Analysis in Cost Reduction and Value Addition.

(ii) Questions,

## (Croup-D ill-TIRU

- 6. What do you mean by Performance Budgeting? Explain the process of preparation of budget using Performance Based Budgeting Approach with the help of suitable example.
  - 7. What do you mean by Investment Centre? Explain the methods of measurement of performance of investment centre with the help of some suitable example.
- 8. Write notes on the following:
  - (i) Budgeting Cycle
- (ii) Human Aspects of Budgeting
  - (iii) Transfer Pricing
- (iv) Responsibility Centre.

## UNIT-IV

- Discuss the importance of Balanced Score Card. Also design a Balanced Score Card of a company of your choice.
- 10. Write a note on Quality Cost Management and Reporting.