(i)	<b>Printed Pages: 2</b>		Roll No.		
(ii)	Questions	: 10	Sub. Code: 3 8 4	7	

Master of Commerce 4th Semester (2054)

**KNOWLEDGE MANAGEMENT** 

(Same for USOL Candidates)

Paper : M.C.-402

Time Allowed: Three Hours]

[Maximum Marks: 80

Exam. Code: 0 5 0 4

**Note:**— Attempt **five** questions in all, selecting at least one question from each Unit. All questions carry equal marks.

## SECTION-A

- 'Knowledge management discovers, develops, utilizes and delivers knowledge inside and outside the organization'. Discuss the statement.
- 2. Write short notes on the following:
  - (a) Knowledge intensive organisations
  - (b) Knowledge value chain.
- Certain theories have been drawn into the Knowledge Management discourse. Discuss these core competencies theories.

## SECTION-B

- Discuss the various barriers to knowledge sharing in manufacturing units.
- What is Knowledge Management system? Discuss the current available technology that can be used to improve knowledge management system in business context.

## SECTION—C

- 6. Why is it difficult to directly codify tacit knowledge? What are the pitfalls that one could encounter in capturing tacit knowledge? How would you address these pitfalls?
- List different models of knowledge creation in small and big organisations. Discuss any model with suitable example.

## SECTION—D

- 8. How reward system exchanges the individual and organisational performance in terms of employees, loyalty and workforce morale?
- 9. Briefly explain the following:
  - (a) Role of Middle Management in KM
  - (b) Types of organizational structure in KM.
- Describe layered structure of knowledge management architecture which can be used for successful implementation of knowledge management process in an organization.